Additional Information Regarding Vendors Performing Work in Replacement of State Employees

This document contains copies of purchase order contracts obtained by OMB by which a nongovernmental person or entity agrees with any department, commission, board, council, agency, or public corporation to provide services, valued at one hundred fifty thousand dollars ($150,000) or more, which are substantially similar to and in replacement of work normally performed by an employee of the department, commission, board, council, agency or public corporation. For additional supporting contract documents, you may submit a public records request to the Department of Administration in accordance with the Rhode Island Access to Public Records Act (“APRA”), R.I. Gen. Laws § 38-2-1 et seq. APRA forms, procedures and other information for the Department of Administration are available at http://www.admin.ri.gov/publicrecords/index.php.

Fiscal Year: FY20

Agency: Executive Office of Health and Human Services

Vendor Name: FAULKNER CONSULTING GROUP LLC

Total Amount Paid to Vendor for Services: $5,987,556.46

Summary of Services Rendered to Agency:

<table>
<thead>
<tr>
<th>Identifying Code</th>
<th>Service Type</th>
<th>Description</th>
<th>Amount</th>
<th>Notes</th>
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<tbody>
<tr>
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<td>Management Consultants</td>
<td></td>
<td>$ 596,366.20</td>
<td></td>
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<tr>
<td>PO 3618994-8,9,11,12,13,14,16</td>
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<td>$ 1,435,941.58</td>
<td></td>
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<tr>
<td>PO 3618994-7 &amp; 13</td>
<td>Management Consultants</td>
<td></td>
<td>$ 1,695,652.51</td>
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<tr>
<td>PO 3439815-18,19,20,21</td>
<td>Management Consultants</td>
<td></td>
<td>$ 2,202,656.64</td>
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</tr>
<tr>
<td>PO 3439815-22</td>
<td>Other Temporary Services</td>
<td></td>
<td>$ 56,939.53</td>
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</tr>
</tbody>
</table>

Note: Some of the above payments may have been made under the terms of a master price agreement (MPA). MPAs are solicited as requests for proposals or requests for quotes and may have cap limits for pricing and cap limits for project cost. MPAs provide agencies with access to qualified vendors, expedited process, and opportunities for mini-bids. Such purchases are made directly under the MPA and do not require a separate and unique contract. All MPAs are public and can be viewed at http://www.purchasing.ri.gov/MPA/MPASelect.aspx.

Contents:

<table>
<thead>
<tr>
<th>Item Number</th>
<th>Document ID</th>
<th>Description</th>
<th>Notes</th>
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<tbody>
<tr>
<td>Item 1</td>
<td>PO 3672946</td>
<td>Purchase Order contract</td>
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<tr>
<td>Item 2</td>
<td>PO 3618994-8,9,11,12,13,14,16</td>
<td>Purchase Order contract</td>
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<td>Item 3</td>
<td>PO 3618994-7 &amp; 13</td>
<td>Purchase Order contract</td>
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<td>Item 5</td>
<td>PO 3439815-22</td>
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ITEM 1
State Of Rhode Island
Department of Administration
Division of Purchases
One Capitol Hill
Providence, RI 02908-5860

FAULKNER CONSULTING GROUP LLC
12 VIALLS DR
BARRINGTON, RI 02806-2306
United States

EOHHS-EXECUTIVE OFFICE OF HEALTH AND
HUMAN SERVICES
3 WEST ROAD
CRANSTON, RI 02920
United States

Purchase Order Number 3672946-1
Revision Number 5
Reference Contract Number
PO Date 16-APR-2020
Approved PO Date 20-JUL-2020
Buyer Autocreate, *

Type of Requisition
Requisition Number 1655810
Solicitation Number
Freight Paid
Payment Terms NET 30
Vendor Number 44711
Requester Name Nicotero, Michelle R
Work Telephone 401-462-6850

This Purchase Order is issued pursuant to and in accordance with the terms and conditions of the solicitation and applicable federal, state, and local law, including the State of Rhode Island's General Conditions of Purchase which are incorporated herein by reference contain specific contract terms applicable to this Purchase Order. See: https://rules.sos.ri.gov/regulations/part/220-30-00-13

CHANGE TO PO #3672946 DATED 10/07/2020 - AGENCY DOC I.D. #EOHHS 20028MRN124

CHANGE TO ORIGINAL SPECIFICATIONS AS INDICATED ON THE ORIGINAL SOLICITATION #7598941. THE RENEWAL OPTIONS WERE INCORRECTLY TYPED AND SHOULD BE WITH THE OPTION TO RENEW TO THREE (3) ADDITIONAL TWELVE-MONTH EXTENSIONS TO BE EXERCISED AT THE OPTION OF THE STATE AND ALSO ADDED LINES 7-11.

MARCH 31, 2020 – MARCH 31, 2022
WITH AN OPTION TO RENEW FOR THREE (3) ADDITIONAL TWELVE-MONTH EXTENSIONS TO BE EXERCISED AT THE OPTION OF THE STATE.

AGENCY CONTACT:
MICHELLE NICOTERO
401-462-6850

INVOICE TO
IMMEDIATE VENDOR ACTION REQUIRED:

REGISTRATION REQUIREMENTS
IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at: https://www.ridop.ri.gov/osp/osp-vendor-registration.php
**PO DESCRIPTION: APA-20052  TASK 1 OPERATIONS MANAGEMENT**

<table>
<thead>
<tr>
<th>Line</th>
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<th>Unit Price (USD)</th>
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<tr>
<td>1.1</td>
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<td>TASK 1 OPERATIONS MANAGEMENT</td>
<td>291253</td>
<td>Each</td>
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<td>2.1</td>
<td>APA-20052</td>
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<td>301,806.00</td>
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<td>3.1</td>
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<td>TASK 3 OTHER PROFESSIONAL SERVICES</td>
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**Total:** **$593,743.20 (USD)**

---

**INVOICE TO**

IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

---

**STATE PURCHASING AGENT**

Nancy R. McIntyre

---

**REGISTRATION REQUIREMENTS**

IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:
https://www.ridop.ri.gov/osp/osp-vendor-registration.php
ITEM 2
This Purchase Order is issued pursuant to and in accordance with the terms and conditions of the solicitation and applicable federal, state, and local law, including the State of Rhode Island's General Conditions of Purchase which are incorporated herein by reference contain specific contract terms applicable to this Purchase Order. See: https://rules.sos.ri.gov/regulations/part/220-30-00-13

This agreement CANCELED on 30-JUL-2020 08:45:56
CHANGE TO PO # 3618994 DATED 10-JUL-2020 AGENCY DOC ID # EOHH20028MRN125

ADDED LINE 6, 7, AND 8
ADDED LINES FOR UHIP ALLOCATIONS

THE STATE OF RHODE ISLAND'S GENERAL CONDITIONS OF PURCHASE.
https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:
MICHELLE NICOTERO
401-462-6850

INVOICE TO
IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

REGISTRATION REQUIREMENTS
IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:
https://www.ridop.ri.gov/osp/osp-vendor-registration.php
PO DESCRIPTION: APA-18998 TASK 1: STRATEGIC CONSULTING AND ENGAGEMENT - NTE $746,200.00

<table>
<thead>
<tr>
<th>Line</th>
<th>Code</th>
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<th>Quantity</th>
<th>Unit</th>
<th>Unit Price (USD)</th>
<th>Amount (USD)</th>
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<td>APA-18998</td>
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<td>Each</td>
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<td>Each</td>
<td>1</td>
<td>0.00</td>
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<tr>
<td>3</td>
<td>APA-18998</td>
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<td>5</td>
<td>APA-18998</td>
<td>SUPPLIES/MATERIALS - NTE $2,000.00</td>
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INVOICE TO
IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

REGISTRATION REQUIREMENTS
IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:
https://www.ridop.ri.gov/osp/osp-vendor-registration.php

STATE PURCHASING AGENT

Nancy R. McIntyre
State Of Rhode Island  
Department of Administration  
Division of Purchases  
One Capitol Hill  
Providence, RI 02908-5860

Vendor: FAULKNER CONSULTING GROUP LLC  
12 VIALLS DR  
BARRINGTON, RI 02806-2306  
United States

Contract Number: 3618994-9
Revision Number: 4
Reference Contract Number: -
PO Date: 21-AUG-2019
Approved PO Date: 27-MAR-2020
Buyer: Autocreate, *

Type of Requisition: -
Requisition Number: 1623063
Solicitation Number: -
Freight: Paid
Payment Terms: NET 30
Vendor Number: 44711
Requester Name: Nicotero, Michelle R
Work Telephone: 401-462-6850

This Purchase Order is issued pursuant to and in accordance with the terms and conditions of the solicitation and applicable federal, state, and local law, including the State of Rhode Island's General Conditions of Purchase which are incorporated herein by reference contain specific contract terms applicable to this Purchase Order. See: https://rules.sos.ri.gov/regulations/part/220-30-00-13

CHANGE TO PO #3618994 DATED 10/7/2020 AGENCY DOC ID # EOHHS20028MRN125
ADDED LINE 6, 7, AND 8
ADDED LINES FOR UHIP ALLOCATIONS
THE STATE OF RHODE ISLAND'S GENERAL CONDITIONS OF PURCHASE.  
https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:  
MICHELLE NICOTERO  
401-462-6850

PO DESCRIPTION: APA-18998 TASK 1: STRATEGIC CONSULTING AND ENGAGEMENT - NTE $746,200.00

INVOICE TO
IMMEDIATE VENDOR ACTION REQUIRED:  
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:  

REGISTRATION REQUIREMENTS  
IMMEDIATE VENDOR ACTION REQUIRED:  
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCUREMENTS(OSP). Get Instructions at:  
https://www.ridop.ri.gov/osp/osp-vendor-registration.php

STATE PURCHASING AGENT  
Nancy R. McIntyre
<table>
<thead>
<tr>
<th>Line</th>
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<th>Quantity</th>
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<th>Unit Price (USD)</th>
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<td>Each</td>
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<td>0.00</td>
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<tr>
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<td>Each</td>
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Total: **649,576.25 (USD)**

**INVOICE TO**

IMMEDIATE VENDOR ACTION REQUIRED:

Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:


**REGISTRATION REQUIREMENTS**

IMMEDIATE VENDOR ACTION REQUIRED:

ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:

https://www.ridop.ri.gov/osp/osp-vendor-registration.php

**STATE PURCHASING AGENT**

[Signature]

Nancy R. McIntyre
This Purchase Order is issued pursuant to and in accordance with the terms and conditions of the solicitation and applicable federal, state, and local law, including the State of Rhode Island’s General Conditions of Purchase which are incorporated herein by reference contain specific contract terms applicable to this Purchase Order. See: https://rules.sos.ri.gov/regulations/part/220-30-00-13

CHANGE TO PO #3618994 DATED 10/7/2020 AGENCY DOC ID # EOHHS20028MRN125
ADDED LINE 6, 7, AND 8
ADDED LINES FOR UHIP ALLOCATIONS

THE STATE OF RHODE ISLAND’S GENERAL CONDITIONS OF PURCHASE.
https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:
MICHELLE NICOTERO
401-462-6850

PO DESCRIPTION: APA-18998 TASK 1: STRATEGIC CONSULTING AND ENGAGEMENT - NTE $746,200.00

INVOICE TO
IMMEDIATE VENDOR ACTION REQUIRED:

REGISTRATION REQUIREMENTS
IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCUREMENT (OSP). Get Instructions at: https://www.ridop.ri.gov/osp/osp-vendor-registration.php

STATE PURCHASING AGENT
Nancy R. McIntyre
<table>
<thead>
<tr>
<th>Line</th>
<th>Code</th>
<th>Description</th>
<th>Quantity</th>
<th>Unit</th>
<th>Unit Price (USD)</th>
<th>Amount (USD)</th>
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<tbody>
<tr>
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<td>Each</td>
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<td>SUPPLIES/MATERIALS - NTE $2,000.00</td>
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Total: 0.00 (USD)

INVOICE TO
IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

REGISTRATION REQUIREMENTS
IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:
https://www.ridop.ri.gov/osp/osp-vendor-registration.php
State Of Rhode Island  
Department of Administration  
Division of Purchases  
One Capitol Hill  
Providence, RI 02908-5860  

Blanket Releases  
3618994, 5  

| Vendor | Faulkner Consulting Group LLC  
| Address | 12 Vialls DR  
| City | Barrington, RI 02806-2306  
| Country | United States  

| Purchase Order Number | 3618994-12  
| Revision Number | 5  
| Reference Contract Number |  
| PO Date | 07-FEB-2020  
| Approved PO Date | 20-JUL-2020  
| Buyer | Autocreate, *  

| Type of Requisition |  
| Requisition Number | 1648570  
| Solicitation Number |  
| Freight | Paid  
| Payment Terms | NET 30  
| Vendor Number | 44711  
| Requester Name | Nicotero, Michelle  
| Work Telephone | 401-462-6850  

This Purchase Order is issued pursuant to and in accordance with the terms and conditions of the solicitation and applicable federal, state, and local law, including the State of Rhode Island's General Conditions of Purchase which are incorporated herein by reference contain specific contract terms applicable to this Purchase Order. See: https://rules.sos.ri.gov/regulations/part/220-30-00-13

CHANGE TO PO #3618994 DATED 10/7/2020 AGENCY DOC ID # EOHHS20028MRN125

ADDED LINE 6, 7, AND 8

ADDED LINES FOR UHIP ALLOCATIONS

THE STATE OF RHODE ISLAND'S GENERAL CONDITIONS OF PURCHASE.
https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:
MICHELLE NICOTERO
401-462-6850

PO DESCRIPTION: APA-18998 TASK 1: STRATEGIC CONSULTING AND ENGAGEMENT - NTE $746,200.00

INVOICE TO
Immediate Vendor Action Required:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at :

Registration Requirements
Immediate Vendor Action Required:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at :
https://www.ridop.ri.gov/osp/osp-vendor-registration.php

STATE PURCHASING AGENT

Nancy R. McIntyre
<table>
<thead>
<tr>
<th>Line</th>
<th>Code</th>
<th>Description</th>
<th>Quantity</th>
<th>Unit</th>
<th>Unit Price (USD)</th>
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<tr>
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<td>Each</td>
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<tr>
<td>2</td>
<td>APA-18998</td>
<td>TASK 2: DATA AND ANALYTICS - NTE $2,050,880.00</td>
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<td>Each</td>
<td>1</td>
<td>0.00</td>
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<tr>
<td>3</td>
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<td>Each</td>
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</tbody>
</table>

Total: **110,396.56 (USD)**

---

**INVOICE TO**

IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

**REGISTRATION REQUIREMENTS**

IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:
https://www.ridop.ri.gov/osp/osp-vendor-registration.php
State Of Rhode Island  
Department of Administration  
Division of Purchases  
One Capitol Hill  
Providence, RI 02908-5860

<table>
<thead>
<tr>
<th>VENDOR</th>
<th>FAULKNER CONSULTING GROUP LLC</th>
</tr>
</thead>
</table>
|       | 12 VIALLS DR  
|       | BARRINGTON, RI 02806-2306  
|       | United States |

| SHIP TO | EOHHS-EXECUTIVE OFFICE OF HEALTH AND HUMAN SERVICES  
|---------|------------------------------------------------------|
|         | 3 WEST ROAD  
|         | CRANSTON, RI 02920  
|         | United States |

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<td>10-FEB-2020</td>
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<td>Approved PO Date</td>
<td>24-JUL-2020</td>
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<td>Buyer</td>
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<td>Solicitation Number</td>
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<tr>
<td>Payment Terms</td>
<td>NET 30</td>
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<tr>
<td>Vendor Number</td>
<td>4471</td>
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<tr>
<td>Requester Name</td>
<td>Nicoter, Michelle R</td>
</tr>
<tr>
<td>Work Telephone</td>
<td>401-462-6850</td>
</tr>
</tbody>
</table>

This Purchase Order is issued pursuant to and in accordance with the terms and conditions of the solicitation and applicable federal, state, and local law, including the State of Rhode Island's General Conditions of Purchase which are incorporated herein by reference contain specific contract terms applicable to this Purchase Order. See: https://rules.sos.ri.gov/regulations/part/220-30-00-13

CHANGE TO PO #3618994 DATED 10/7/2020 AGENCY DOC ID # EOHHS20028MRN125

ADDED LINE 6, 7, AND 8

ADDED LINES FOR UHIP ALLOCATIONS

THE STATE OF RHODE ISLAND’S GENERAL CONDITIONS OF PURCHASE.
https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:
MICHELLE NICOTERO  
401-462-6850

PO DESCRIPTION: APA-18998 TASK 1: STRATEGIC CONSULTING AND ENGAGEMENT - NTE S746,200.00

INVOICE TO
IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

REGISTRATION REQUIREMENTS
IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCUREMENTS (OSP). Get Instructions at:
https://www.ridop.ri.gov/osp/osp-vendor-registration.php

STATE PURCHASING AGENT
Nancy R. McIntyre
<table>
<thead>
<tr>
<th>Line</th>
<th>Code</th>
<th>Description</th>
<th>Quantity</th>
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<th>Unit Price (USD)</th>
<th>Amount (USD)</th>
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<tbody>
<tr>
<td>1</td>
<td>APA-18998</td>
<td>TASK 1: STRATEGIC CONSULTING AND ENGAGEMENT - NTE $746,200.00</td>
<td>171596.69</td>
<td>Each</td>
<td>1</td>
<td>171,596.69</td>
</tr>
<tr>
<td>2</td>
<td>APA-18998</td>
<td>TASK 2: DATA AND ANALYTICS - NTE $2,050,880.00</td>
<td>1</td>
<td>Each</td>
<td>1</td>
<td>0.00</td>
</tr>
<tr>
<td>3</td>
<td>APA-18998</td>
<td>TASK 3: TARGETED PROGRAM CONSULTING - NTE $915,200.00</td>
<td>205960.49</td>
<td>Each</td>
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<td>EQUIPMENT - NTE $18,000.00</td>
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<td>SUPPLIES/MATERIALS - NTE $2,000.00</td>
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<td>Each</td>
<td>1</td>
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</tbody>
</table>

Total: **377,557.18 (USD)**

---

**INVOICE TO**

IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

**REGISTRATION REQUIREMENTS**

IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:
https://www.ridop.ri.gov/osp/osp-vendor-registration.php

---

STATE PURCHASING AGENT

Nancy R. McIntyre
State Of Rhode Island  
Department of Administration  
Division of Purchases  
One Capitol Hill  
Providence, RI 02908-5860

| VENDOR | FAULKNER CONSULTING GROUP LLC  
|        | 12 VIALLS DR  
|        | BARRINGTON, RI 02806-2306  
|        | United States |

| SHIP  | EOHHS-EXECUTIVE OFFICE OF HEALTH AND HUMAN SERVICES  
|       | 3 WEST ROAD  
|       | CRANSTON, RI 02920  
|       | United States |

| Purchase Order Number | 3618994-16  
| Revision Number | 1  
| Reference Contract Number |  
| PO Date | 11-MAR-2020  
| Approved PO Date | 20-JUL-2020  
| Buyer | Autocreate, * |

| Type of Requisition |  
| Requisition Number | 1652941  
| Solicitation Number |  
| Freight | Paid  
| Payment Terms | NET 30  
| Vendor Number | 44711  
| Requester Name | Nicotero, Michelle R  
| Work Telephone | 401-462-6850 |

This Purchase Order is issued pursuant to and in accordance with the terms and conditions of the solicitation and applicable federal, state, and local law, including the State of Rhode Island's General Conditions of Purchase which are incorporated herein by reference contain specific contract terms applicable to this Purchase Order. See: https://rules.sos.ri.gov/regulations/part/220-30-00-13

CHANGE TO PO #3618994 DATED 10/7/2020 AGENCY DOC ID # EOHHS20028MRN125

ADDED LINE 6, 7, AND 8

ADDED LINES FOR UHIP ALLOCATIONS

THE STATE OF RHODE ISLAND'S GENERAL CONDITIONS OF PURCHASE.  
https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:  
MICHELLE NICOTERO  
401-462-6850

PO DESCRIPTION: APA-18998 TASK 3: TARGETED PROGRAM CONSULTING - NTE $915,200.00

INVOICE TO
IMMEDIATE VENDOR ACTION REQUIRED:  
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:  

REGISTRATION REQUIREMENTS
IMMEDIATE VENDOR ACTION REQUIRED:  
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:  
https://www.ridop.ri.gov/osp/osp-vendor-registration.php

STATE PURCHASING AGENT  
Nancy R. McIntyre
<table>
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<th>Line</th>
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<th>Unit Price (USD)</th>
<th>Amount (USD)</th>
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<td>47,868.92</td>
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Total: **47,868.92** (USD)

**INVOICE TO**
IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

**REGISTRATION REQUIREMENTS**
IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:
https://www.ridop.ri.gov/osp/osp-vendor-registration.php

**STATE PURCHASING AGENT**

[Signature]
Nancy R. McIntyre
State Of Rhode Island  
Department of Administration  
Division of Purchases  
One Capitol Hill  
Providence, RI 02908-5860  

| VENDOR | FAULKNER CONSULTING GROUP LLC  
|        | 12 VIALLS DR  
|        | BARRINGTON, RI 02806-2306  
|        | United States  

| SPO | EOHHS-EXECUTIVE OFFICE OF HEALTH AND HUMAN SERVICES  
|     | 3 WEST ROAD  
|     | CRANSTON, RI 02920  
|     | United States  

**Purchase Order Number**: 3618994-19  
**Revision Number**: 1  
**Reference Contract Number**:  
**PO Date**: 23-JUN-2020  
**Approved PO Date**: 20-JUL-2020  
**Buyer**: Autocreate, *  

**Type of Requisition**:  
**Requisition Number**: 1662898  
**Solicitation Number**:  
**Freight**: Paid  
**Payment Terms**: NET 30  
**Vendor Number**: 44711  
**Register Name**: Nicotero, Michelle R  
**Work Telephone**: 401-462-6850  

This Purchase Order is issued pursuant to and in accordance with the terms and conditions of the solicitation and applicable federal, state, and local law, including the State of Rhode Island's General Conditions of Purchase which are incorporated herein by reference contain specific contract terms applicable to this Purchase Order. See: https://rules.sos.ri.gov/regulations/part/220-30-00-13

**CHANGE TO PO #3618994 DATED 10/7/2020 AGENCY DOC ID # EOHHS20028MRN125**  
**ADDED LINE 6, 7, AND 8**  
**ADDED LINES FOR UHIP ALLOCATIONS**

THE STATE OF RHODE ISLAND'S GENERAL CONDITIONS OF PURCHASE.  
https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:  
MICHELLE NICOTERO  
401-462-6850

**PO DESCRIPTION**: APA-18998 TASK 1: STRATEGIC CONSULTING AND ENGAGEMENT - NTE $746,200.00

**INVOICE TO**

IMMEDIATE VENDOR ACTION REQUIRED:  
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:  

**REGISTRATION REQUIREMENTS**

IMMEDIATE VENDOR ACTION REQUIRED:  
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:  
https://www.ridop.ri.gov/osp/osp-vendor-registration.php

**STATE PURCHASING AGENT**

Nancy R. McIntyre
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<tr>
<th>Line</th>
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<th>Quantity</th>
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<th>Unit Price (USD)</th>
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Total: 43,173.93 (USD)

**INVOICE TO**

IMMEDIATE VENDOR ACTION REQUIRED:

Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:


**REGISTRATION REQUIREMENTS**

IMMEDIATE VENDOR ACTION REQUIRED:

ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:

https://www.ridop.ri.gov/osp/osp-vendor-registration.php
ITEM 3
This Purchase Order is issued pursuant to and in accordance with the terms and conditions of the solicitation and applicable federal, state, and local law, including the State of Rhode Island's General Conditions of Purchase which are incorporated herein by reference contain specific contract terms applicable to this Purchase Order. See: https://rules.sos.ri.gov/regulations/part/220-30-00-13

CHANGE TO PO #3618994 DATED 10/7/2020 AGENCY DOC ID # EOIHSS20028MRN125
ADDED LINE 6, 7, AND 8
ADDED LINES FOR UHIP ALLOCATIONS

THE STATE OF RHODE ISLAND'S GENERAL CONDITIONS OF PURCHASE.
https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:
MICHELLE NICOTERO
401-462-6850

PO DESCRIPTION: APA-18998 TASK 1: STRATEGIC CONSULTING AND ENGAGEMENT - NTE $746,200.00

INVOICE TO
IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

REGISTRATION REQUIREMENTS
IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:
https://www.ridop.ri.gov/osp/osp-vendor-registration.php

STATE PURCHASING AGENT
Nancy R. McIntyre
<table>
<thead>
<tr>
<th>Line</th>
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<th>Quantity</th>
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<td>Each</td>
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<tr>
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<td>3</td>
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<td>Each</td>
<td>1</td>
<td>0.00</td>
</tr>
<tr>
<td>4</td>
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<td>Each</td>
<td>1</td>
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<tr>
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<td>APA-18998 SUPPLIES/MATERIALS - NTE $2,000.00</td>
<td>1</td>
<td>Each</td>
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</table>

Total: **1,086,936.25 (USD)**

**INVOICE TO**

IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

**REGISTRATION REQUIREMENTS**

IMMEDIATE VENDOR ACTION REQUIRED:
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https://www.ridop.ri.gov/osp/osp-vendor-registration.php

STATE PURCHASING AGENT

Nancy R. McIntyre
This Purchase Order is issued pursuant to and in accordance with the terms and conditions of the solicitation and applicable federal, state, and local law, including the State of Rhode Island's General Conditions of Purchase which are incorporated herein by reference contain specific contract terms applicable to this Purchase Order. See: https://rules.sos.ri.gov/regulations/part/220-30-00-13

CHANGE TO PO #3618994 DATED 10/7/2020 AGENCY DOC ID # EOHHS20028MRN125

ADDED LINE 6, 7, AND 8

ADDED LINES FOR UHIP ALLOCATIONS

THE STATE OF RHODE ISLAND'S GENERAL CONDITIONS OF PURCHASE.
https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:
MICHELLE NICOTERO
401-462-6850

PO DESCRIPTION: APA-18998 TASK 1: STRATEGIC CONSULTING AND ENGAGEMENT - NTE $746,200.00

| VENDOR | FAULKNER CONSULTING GROUP LLC |
| 12 VIALLS DR | BARRINGTON, RI 02806-2306 |
| OR | United States |
| Sh | EOHHS-EXECUTIVE OFFICE OF HEALTH AND HUMAN SERVICES |
| H | 3 WEST ROAD |
| I | CRANSTON, RI 02920 |
| P | United States |

<table>
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<th>Type of Requisition</th>
<th>Requisition Number</th>
<th>Solicitation Number</th>
<th>Freight</th>
<th>Payment Terms</th>
<th>Vendor Number</th>
<th>Requester Name</th>
<th>Work Telephone</th>
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<td></td>
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<td></td>
<td>NET 30</td>
<td>44711</td>
<td>Nicotero, Michelle</td>
<td>401-462-6850</td>
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**INVOICE TO**
IMMEDIATE VENDOR ACTION REQUIRED:

**REGISTRATION REQUIREMENTS**
IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCLURES(OSP). Get Instructions at:
https://www.ridop.ri.gov/osp/osp-vendor-registration.php

STATE PURCHASING AGENT
Nancy R. McIntyre
<table>
<thead>
<tr>
<th>Line</th>
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<th>Quantity</th>
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<th>Unit Price (USD)</th>
<th>Amount (USD)</th>
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<td>Each</td>
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<td>0.00</td>
</tr>
<tr>
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<td>608,716.26</td>
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<td>TASK 3: TARGETED PROGRAM CONSULTING - NTE $915,200.00</td>
<td>1</td>
<td>Each</td>
<td>1</td>
<td>0.00</td>
</tr>
<tr>
<td>4</td>
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<td>EQUIPMENT - NTE $18,000.00</td>
<td>1</td>
<td>Each</td>
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<td>0.00</td>
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<tr>
<td>5</td>
<td>APA-18998</td>
<td>SUPPLIES/MATERIALS - NTE $2,000.00</td>
<td>1</td>
<td>Each</td>
<td>1</td>
<td>0.00</td>
</tr>
</tbody>
</table>

Total: 608,716.26 (USD)

INVOICE TO
IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

REGISTRATION REQUIREMENTS
IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:
https://www.ridop.ri.gov/osp/osp-vendor-registration.php
ITEM 4
## Purchase Order Details

**Vendor:** Faulkner Consulting Group LLC  
12 Vialls Dr  
Barrington, RI 02806-2306  
United States

**To:** EOHHS-Executive Office of Health and Human Services  
3 West Road  
Cranston, RI 02920  
United States

**Purchase Order Number:** 3439815-18  
**Revision Number:** 0  
**Reference Contract Number:**  
**PO Date:** 16-Jul-2019  
**Approved PO Date:** 16-Jul-2019  
**Buyer:**  
**Autocreate:** Yes

**Type of Requisition:**  
**Requisition Number:** 1618630  
**Solicitation Number:**  
**Freight:** Paid  
**Payment Terms:** NET 30  
**Vendor Number:** 44711  
**Requester Name:** Nicetero, Michelle  
**Work Telephone:** 401-462-6850

---

**CHANGE TO PO #3439815 DATED 12/19/2019 - AGENCY DOCUMENT ID NUMBER EOHHS20028MRN062**

**Original Contract Value:** $1,913,337.00  
**Increase Modification #1:** $191,209.18  
**Revised Control Value:** $2,104,546.18  
**Increase Modification #2:** $2,452,763.40  
**Revised Control Value:** $4,557,309.58  
**Increase Modification #3:** $1,406,973.08  
**Revised Control Value:** $5,964,282.66  
**Increase Modification #4:** $4,695,867.60  
**Revised Control Value:** $10,660,150.26  
**Increase Modification #5:** $4,186,706.40  
**Revised Control Value:** $14,846,856.66

---

**INVOICE TO**

Immediate Vendor Action Required:  
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:  
http://controller.admin.ri.gov/documents/Communications/Vendor%20Invoicing%20Registration%20Requirements%20-09-01-2020.pdf

**REGISTRATION REQUIREMENTS**  
Immediate Vendor Action Required:  
All vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES (OSP). Get Instructions at:  
https://www.ridop.ri.gov/osp/osp-vendor-registration.php

---

**STATE PURCHASING AGENT**  
Nancy R. McIntyre
INCREASE MODIFICATION #7: $499,244.30
REVISED CONTROL VALUE: $15,346,100.96

EXTEND EFFECTIVE TERMS:
FROM: 10/07/2015 - 01/31/2020
TO: 10/07/2015 - 03/30/2020

PER THE ATTACHED AMENDMENT #7 DATED 12/13/2019 INCREASE CONTROL VALUE AND EXTEND EFFECTIVE TERMS FOR ADDITIONAL SERVICES TO BE PROVIDED AND THE STATE OF RHODE ISLAND'S GENERAL CONDITIONS OF PURCHASE.

https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:
MICHELLE NICOTERO
401-462-6850

Reference Documents: 3439815.pdf

**PO DESCRIPTION: APA-15616 FY19 HEALTHSOURCE RI - OPERATIONS MANAGEMENT AND SUPPORT SERVICES ENGAGEMENT MANAGER(S) - TASK 1**

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<tr>
<th>Line</th>
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<td>Hour</td>
<td>110</td>
<td>31,845.00</td>
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<td>APA-15616 FY19 HEALTHSOURCE RI - OPERATIONS MANAGEMENT AND SUPPORT SERVICES ISSUE ESCALATION MANAGER - TASK 1</td>
<td>152</td>
<td>Hour</td>
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**INVOICE TO**
IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

**REGISTRATION REQUIREMENTS**
IMMEDIATE VENDOR ACTION REQUIRED:
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https://www.ridop.ri.gov/osp/osp-vendor-registration.php

[Signature]
STATE PURCHASING AGENT
Nancy R. McIntyre
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<td>18.3</td>
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<td>(USD)</td>
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**INVOICE TO**

IMMEDIATE VENDOR ACTION REQUIRED:

Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

http://controller.admin.ri.gov/documents/Communications/Vendor%20Infor\ntmation/PaperlessInvoicing%20Initiative_09-01-2020.pdf

**REGISTRATION REQUIREMENTS**

IMMEDIATE VENDOR ACTION REQUIRED:

All vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:


**STATE PURCHASING AGENT**

Nancy R. McIntyre
**State Of Rhode Island**  
**Department of Administration**  
**Division of Purchases**  
**One Capitol Hill**  
**Providence, RI 02908-5860**

| VENDOR | FAULKNER CONSULTING GROUP LLC  
|        | 12 VIALLS DR  
|        | BARRINGTON, RI 02806-2306  
|        | United States |

| SSHIP | EOHHS-EXECUTIVE OFFICE OF HEALTH AND HUMAN SERVICES  
|       | 3 WEST ROAD  
|       | CRANSTON, RI 02920  
|       | United States |

**Purchase Order Number**: 3439815-20  
**Revision Number**: 0  
**Reference Contract Number**:  
**PO Date**: 26-AUG-2019  
**Approved PO Date**: 26-AUG-2019  
**Buyer**:  
**Autocreate**: *

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| Requisition Number | 1627338  
| Solicitation Number |  
| Freight | Paid  
| Payment Terms | NET 30  
| Vendor Number | 44711  
| Requester Name | Nicotero, Michelle  
| Work Telephone | 401-462-6850 |

This Purchase Order is issued pursuant to and in accordance with the terms and conditions of the solicitation and applicable federal, state, and local law, including the State of Rhode Island's General Conditions of Purchase which are incorporated herein by reference contain specific contract terms applicable to this Purchase Order. See: https://rules.sos.ri.gov/regulations/part220-30-00-13

**CHANGE TO PO #3439815 DATED 12/19/2019 - AGENCY DOCUMENT ID NUMBER EOHHS20028MRN062**

**ORIGINAL CONTRACT VALUE**: $1,913,337.00  
**INCREASE MODIFICATION #1**: $191,209.18  
**REVISED CONTROL VALUE**: $2,104,546.18  
**INCREASE MODIFICATION #2**: $2,452,763.40  
**REVISED CONTROL VALUE**: $4,557,309.58  
**INCREASE MODIFICATION #3**: $1,406,973.08  
**REVISED CONTROL VALUE**: $5,964,282.66  
**INCREASE MODIFICATION #4**: $4,695,867.60  
**REVISED CONTROL VALUE**: $10,660,150.26  
**INCREASE MODIFICATION #5**: $4,186,706.40  
**REVISED CONTROL VALUE**: $14,846,856.66

**INVOICE TO**

**IMMEDIATE VENDOR ACTION REQUIRED**:  

**REGISTRATION REQUIREMENTS**

**IMMEDIATE VENDOR ACTION REQUIRED**:  
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at: https://www.ridop.ri.gov/osp/osp-vendor-registration.php

**STATE PURCHASING AGENT**

Nancy R. McIntyre
INCREASE MODIFICATION #7: $499,244.30
REVISED CONTROL VALUE: $15,346,100.96

EXTEND EFFECTIVE TERMS:
FROM: 10/07/2015 - 01/31/2020
TO: 10/07/2015 - 03/30/2020

PER THE ATTACHED AMENDMENT #7 DATED 12/13/2019 INCREASE CONTROL VALUE AND EXTEND EFFECTIVE TERMS FOR ADDITIONAL SERVICES TO BE PROVIDED AND THE STATE OF RHODE ISLAND’S GENERAL CONDITIONS OF PURCHASE.

https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:
MICHELLE NICOTERO
401-462-6850

Reference Documents: 3439815.pdf

PO DESCRIPTION: APA-15616 FY20 HEALTHSOURCE RI - OPERATIONS MANAGEMENT AND SUPPORT SERVICES ENGAGEMENT MANAGER(S) - TASK 1

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STATE PURCHASING AGENT
Nancy R. McIntyre
<table>
<thead>
<tr>
<th>VENDOR</th>
<th>FAULKNER CONSULTING GROUP LLC</th>
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<tr>
<td>12 VIALLS DR</td>
<td>BARRINGTON, RI 02806-2306</td>
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<table>
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<th>SHIP TO</th>
<th>EOHHS-EXECUTIVE OFFICE OF HEALTH AND HUMAN SERVICES</th>
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<tbody>
<tr>
<td>3 WEST ROAD</td>
<td>CRANSTON, RI 02920</td>
</tr>
<tr>
<td>United States</td>
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</table>

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CHANGE TO PO #3439815 DATED 12/19/2019 - AGENCY DOCUMENT ID NUMBER EOHHS20028MRN062

ORGINIAL CONTRACT VALUE: $1,913,337.00
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REVISED CONTROL VALUE: $2,104,546.18
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STATE PURCHASING AGENT

Nancy R. McIntyre
EXTEND EFFECTIVE TERMS:
FROM: 10/07/2015 - 01/31/2020
TO: 10/07/2015 - 03/30/2020

PER THE ATTACHED AMENDMENT #7 DATED 12/13/2019 INCREASE CONTROL VALUE AND EXTEND EFFECTIVE TERMS FOR ADDITIONAL SERVICES TO BE PROVIDED AND THE STATE OF RHODE ISLAND'S GENERAL CONDITIONS OF PURCHASE.

https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:
MICHELLE NICOTERO
401-462-6850

Reference Documents: 3439815.pdf

PO DESCRIPTION: APA-15616 FY20 HEALTHSOURCE RI - OPERATIONS MANAGEMENT AND SUPPORT SERVICES ENGAGEMENT MANAGER(S) - TASK 1

<table>
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<tr>
<th>Line</th>
<th>Code</th>
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<th>Quantity</th>
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<th>Unit Price (USD)</th>
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STATE PURCHASING AGENT

[Signature]
Nancy R. McIntyre
<table>
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<th>Line</th>
<th>Code</th>
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<th>Quantity</th>
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Total: **1,684,303.05 (USD)**

**INVOICE TO**

**REGISTRATION REQUIREMENTS**
IMMEDIATE VENDOR ACTION REQUIRED: ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCUREMENTS(OSP). Get Instructions at: [https://www.ridop.ri.gov/osp/osp-vendor-registration.php](https://www.ridop.ri.gov/osp/osp-vendor-registration.php)

**STATE PURCHASING AGENT**

[Signature]

Nancy R. McIntyre
ITEM 5
State Of Rhode Island
Department of Administration
Division of Purchases
One Capitol Hill
Providence, RI 02908-5860

Blanket Releases
3439815, 2

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<tbody>
<tr>
<td></td>
<td>12 VIALLS DR</td>
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<tr>
<td></td>
<td>BARRINGTON, RI 02806-2306</td>
</tr>
<tr>
<td></td>
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INCREASE MODIFICATION #3: $1,406,973.08
REVISED CONTROL VALUE: $5,964,282.66
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STATE PURCHASING AGENT
Nancy R. McIntyre
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TO: 10/07/2015 - 03/30/2020

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https://rules.sos.ri.gov/regulations/part/220-30-00-13

AGENCY CONTACT:
MICHELLE NICOTERO
401-462-6850

Reference Documents: 3439815.pdf

**PO DESCRIPTION: APA-15616 FY20 HEALTHSOURCE RI - OPERATIONS MANAGEMENT AND SUPPORT SERVICES RECONCILIATION ANALYST - TASK 2**

<table>
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<tr>
<th>Line</th>
<th>Code</th>
<th>Description</th>
<th>Quantity</th>
<th>Unit</th>
<th>Unit Price (USD)</th>
<th>Amount (USD)</th>
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<td>8.4</td>
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<td>APA-15616 FY20 HEALTHSOURCE RI - OPERATIONS MANAGEMENT AND SUPPORT SERVICES RECONCILIATION ANALYST - TASK 2</td>
<td>1252</td>
<td>Hour</td>
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<td>52,584.00</td>
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<td>APA-15616 HEALTHSOURCE RI - OPERATIONS MANAGEMENT AND SUPPORT SERVICES SUPPLIES EQUIPMENT AND SOFTWARE</td>
<td>411.73</td>
<td>Hour</td>
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<td>APA-15616 HEALTHSOURCE RI - OPERATIONS MANAGEMENT AND SUPPORT SERVICES ADMINISTRATION COSTS</td>
<td>3943.8</td>
<td>Hour</td>
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<td>3,943.80</td>
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**Total: 56,939.53 (USD)**

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**INVOICE TO**
IMMEDIATE VENDOR ACTION REQUIRED:
Paperless Invoicing is now required. Vendors who do not currently invoice electronically must comply. Get Instructions at:

**REGISTRATION REQUIREMENTS**
IMMEDIATE VENDOR ACTION REQUIRED:
ALL vendors with an existing Purchase Order must be registered in OCEAN STATE PROCURES(OSP). Get Instructions at:
https://www.ridop.ri.gov/osp/osp-vendor-registration.php

STATE PURCHASING AGENT

Nancy R. McIntyre